Many OEMs will still be challenged to meet future emissions regulations



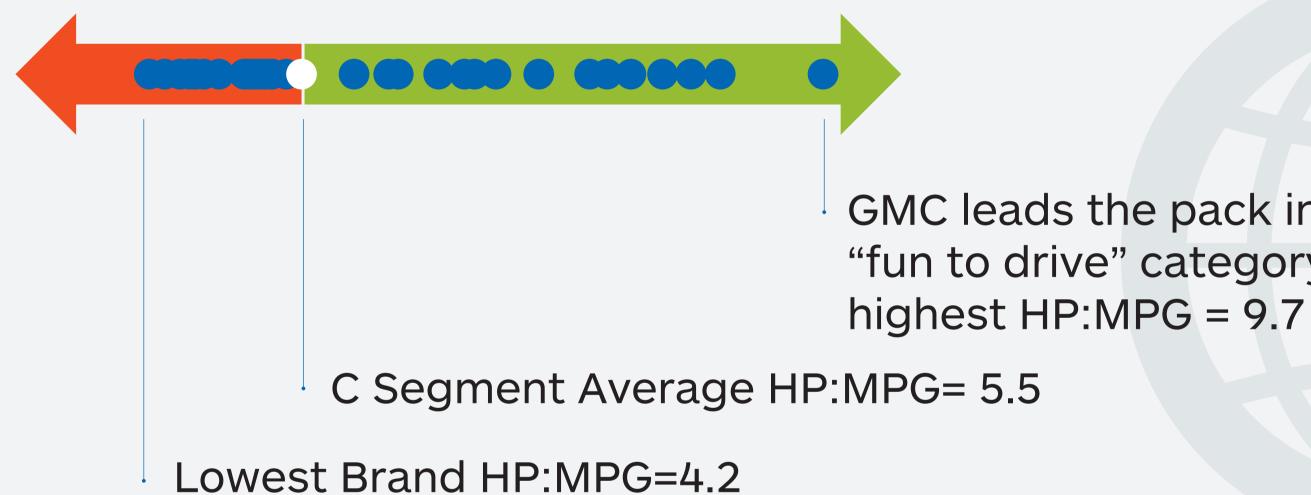
Compliant

Overcompliant

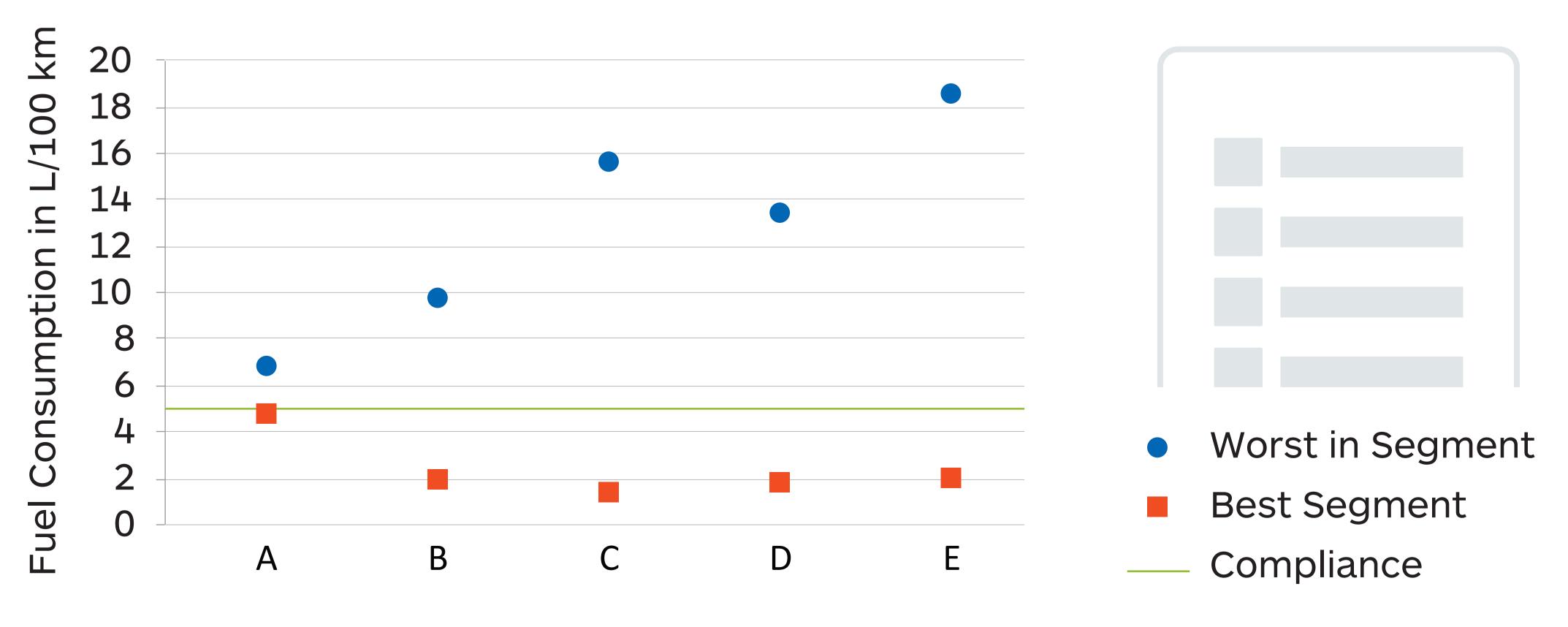
Missing to Compliant



Competitive Trade-off U.S. OEMs that are further behind may have to sacrifice vehicle performance to become compliant.



Each segment tells a different compliance story China; 2021



GMC leads the pack in the "fun to drive" category with

WEIL VOUL vehicle fleet be compliant?

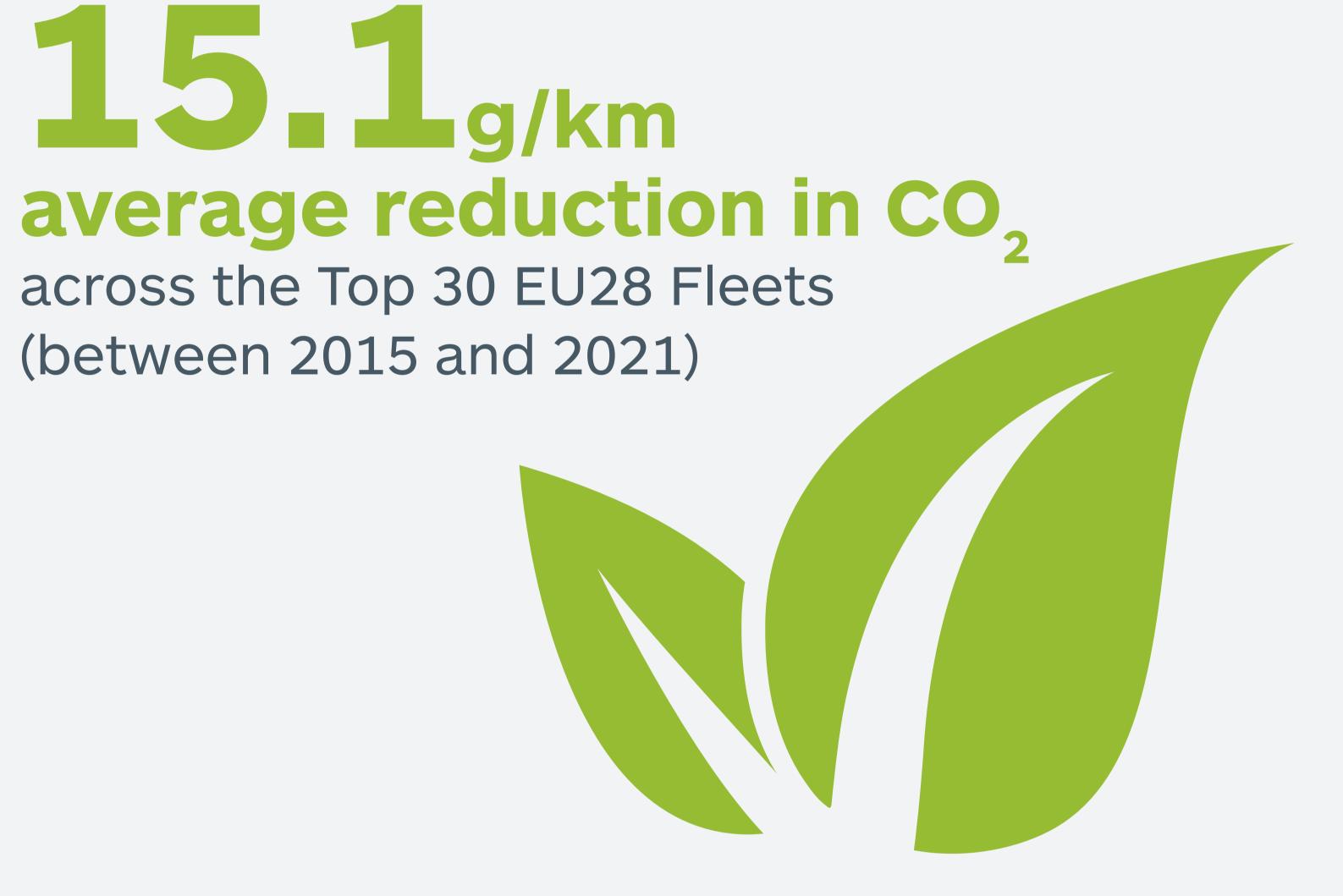
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\$400 billion Estimated global incremental spend on technology solutions for light-duty vehicle energy management to 2020.

15.1g/km (between 2015 and 2021)



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